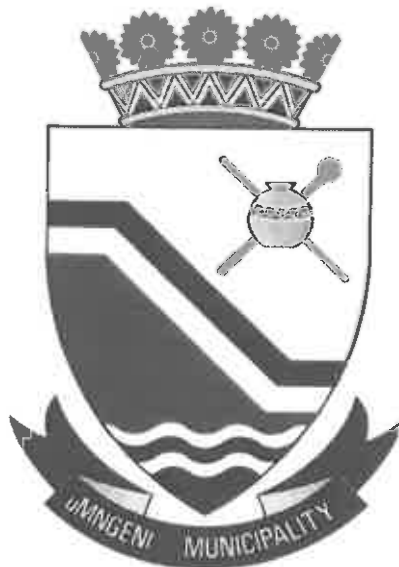



# **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**



Approved by:  \_\_\_\_\_  
His Worship the Mayor  
Cllr S Sokhela

Date: 26 June 2019

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## ACRONYMS AND ABBREVIATIONS

#	Number
<b>ABET</b>	Adult Basic Education and Training
<b>Acc</b>	Accumulated
<b>AG</b>	Auditor General
<b>AIDS</b>	Acquired Immune Deficiency Syndrome
<b>AR</b>	Annual Report
<b>BP</b>	Business Plan
<b>BPR</b>	Business Process Re-Engineering
<b>BSD</b>	Basic Service Delivery
<b>CBD</b>	Central Business District
<b>CDW</b>	Community Development Worker
<b>Cllr.</b>	Councillor
<b>Cnl.</b>	Council
<b>CO</b>	Carried Over
<b>Collab</b>	Collaborator (Municipal document management system)
<b>COMAF</b>	Communication of Audit Finding
<b>CRR</b>	Capital Replacement Reserve
<b>DBSA</b>	Development Bank of South Africa
<b>DMP</b>	Disaster Management Plan
<b>DoRA</b>	Division of Revenue Act
<b>DUI</b>	Driving Under the Influence
<b>DWAF</b>	Department of Water Affairs and Forestry
<b>DWM</b>	A dynamic and welcoming municipality
<b>EIA</b>	Environmental Impact Assessment
<b>EC</b>	Executive Committee
<b>EMP</b>	Environmental Management Plan
<b>EMS</b>	Environmental Management System
<b>EMT</b>	Executive Management Team
<b>EPWP</b>	Extended Public Works Programme
<b>ESM</b>	Economically Sustainable Municipal
<b>FM</b>	Financial Management
<b>FSM</b>	Financially Sound Municipality
<b>GGPP</b>	Good Governance and Public Participation
<b>GP's</b>	General Plans
<b>GRAP</b>	Generally Recognised Accounting Practice
<b>HDI</b>	Historically Disadvantaged Individual
<b>HH</b>	Household
<b>HIV</b>	Human Immunodeficiency Virus
<b>IDC</b>	Industrial Development Corporation
<b>IDP</b>	Integrated Development Plan
<b>IHS</b>	Integrated Human Settlements
<b>IHSS</b>	Integrated Human Settlements Strategy
<b>IT</b>	Information Technology
<b>km</b>	Kilometer

<b>KPA</b>	Key Performance Area
<b>KPI</b>	Key Performance Indicators
<b>kW</b>	Kilowatt
<b>kWh</b>	Kilowatt-hour
<b>LDV</b>	Light Delivery Vehicle
<b>LED</b>	Local Economic Development
<b>LGSETA</b>	Local Government Sector Education and Training Authority
<b>LI</b>	Labour Intensive
<b>LLF</b>	Local Labour Forum
<b>LR</b>	Labour Relations
<b>MBRR</b>	Municipal Budget and Reporting Regulations
<b>MEC</b>	Member of Executive Council
<b>MFMA</b>	Municipal Finance Management Act
<b>MFPFA</b>	Municipal Fiscal Powers and Functions Act
<b>MFVM</b>	Municipal Financial Viability and Management
<b>MIG</b>	Municipal Infrastructure Grant
<b>MI</b>	Megalitres
<b>MM</b>	Municipal Manager
<b>MOU</b>	Memorandum of Understanding
<b>MSA</b>	Municipal Systems Act
<b>MTID</b>	Municipal Transformation and Institutional Development
<b>MTREF</b>	Medium Term Revenue and Expenditure Framework
<b>MVA</b>	Megavolt-amperes
<b>NER</b>	National Energy Regulator
<b>NERSA</b>	National Energy Regulator of South Africa
<b>NRP</b>	Neighbourhood Revitalisation Programmes
<b>NT</b>	National Treasury
<b>OH &amp; S</b>	Occupational Health and Safety
<b>OPEX</b>	Operational Expenditure
<b>PCA</b>	Provincial Cultural Affairs
<b>PDI</b>	Previously Disadvantaged Individual
<b>PGDS</b>	Provincial Growth and Development Strategy
<b>PHB</b>	Provincial Housing Board
<b>PI</b>	Performance Indicator
<b>PMS</b>	Performance Management System / Public Works
<b>Prov.</b>	Province
<b>PT</b>	Provincial Treasury
<b>PTA</b>	Provincial Transport Authority
<b>R&amp;M</b>	Repairs & Maintenance
<b>RBAP</b>	Risk Based Audit Plan
<b>Rds.</b>	Roads
<b>RFM</b>	Reliably Functioning Municipality
<b>ROD</b>	Record of Decision
<b>s.</b>	Section
<b>S/Wtr.</b>	Storm Water

<b>SALGA</b>	South African Local Government Association
<b>SANRAL</b>	South African National Roads Agency Limited
<b>SANS</b>	South African National Standards
<b>SAPS</b>	South African Police Services
<b>SARS</b>	South African Revenue Service
<b>SC</b>	Spatial Conditions
<b>SCM</b>	Supply Chain Management
<b>SD</b>	Service Delivery
<b>SDBIP</b>	Service Delivery and Budget Implementation Plan
<b>SDF</b>	Spatial Development Framework
<b>Sec.</b>	Section
<b>SMME's</b>	Small, Medium and Micro Enterprises
<b>SOP</b>	Standard Operating Procedure
<b>SP</b>	Service Provider
<b>SRM</b>	Successful and Respected Municipality
<b>SS</b>	Substation
<b>Str.</b>	Street
<b>TAS</b>	Turn Around Strategy
<b>TASK</b>	Tuned, Assessment of Skills and Knowledge
<b>TB</b>	Tuberculosis
<b>TPW</b>	Department of Transport Scorecard
<b>UM</b>	uMngeni Municipality
<b>VCP</b>	Vehicle Check Point
<b>VIP</b>	Ventilated Improved Pit (toilet)
<b>VTC</b>	Vehicle Testing Centre

## GLOSSARY

<b>Adjustments budget</b>	Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
<b>Allocations</b>	Money received from Provincial or National Government or other municipalities.
<b>Budget</b>	The financial plan of the Municipality.
<b>Budget Related Policy</b>	Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.
<b>Capital Expenditure</b>	Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
<b>Equitable Share</b>	A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
<b>GFS</b>	Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
<b>GRAP</b>	Generally Recognised Accounting Practice. The standard for municipal accounting.
<b>IDP</b>	Integrated Development Plan. The main strategic planning document of the Municipality.
<b>KPI</b>	Key Performance Indicators. Measures of service output and/or outcome.
<b>MFMA</b>	Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.
<b>MTREF</b>	Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current year's financial position.
<b>Operating Expenditure</b>	Spending on the day to day expenses of the Municipality such as salaries and wages.
<b>Quarterly</b>	Period made up of three months July – September, October – December, January – March and April – June.
<b>Rates</b>	Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed ratable value is multiplied by the rate in the Rand.
<b>SDBIP</b>	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

<b>Strategic objectives</b>	The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
<b>Vote</b>	One of the main segments into which a budget is divided, usually at department level.

## **MAYOR'S APPROVAL**

I, S. Sokhela, in my capacity as the Mayor of uMngeni Local Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2019/2020 financial year (with Scorecard attached as an annexure) as required in terms of Section 53 (1)(c)(ii) of the Local Government: Municipal Finance Management Act of 2003.



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His Worship the Mayor  
Councillor S Sokhela

26 June 2019



## **MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (MFMA)**

### **MFMA EXTRACT**

#### **Definition**

"Service delivery and budget implementation plan" means a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate-

- (a) projections for each month of-
  - (i) revenue to be collected, by source;
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

#### **Budget processes and related matters**

53.

(4) The mayor of a municipality must-

- (a) provide general political guidance over the budget process and the priorities that must guide the preparation of a budget;
- (b) co-ordinate the annual revision of the integrated development in terms of section 34 of the Municipal systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be taken into account or revised for the purposes of the budget; and
- (c) take all reasonable steps to ensure-
  - (i) that the municipality approves its annual budget before the start of the budget year;
  - (ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
  - (iii) that the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers-
    - (aa) Comply with this Act in order to promote sound financial management;
    - (bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan; and

(cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.

(5) The mayor must promptly report to the municipal council and the MEC for finance in the province any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.

(6) The mayor must ensure-

- (a) That the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and
- (b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.

#### **Budgetary control and early identification of financial problems**

54.

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 of the MFMA, the mayor must-
  - (a) Consider the statement or report;
  - (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
  - (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
  - (d) issue any appropriate instructions to the accounting officer to ensure-
    - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
    - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
  - (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and

- (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.
- (2) If the municipality faces any serious financial problems, the mayor must-
  - (a) promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems, which may include-
    - (i) steps to reduce spending when revenue is anticipated to be less than projected in the municipality's approved budget;
    - (ii) the tabling of an adjustments budget; or
    - (iii) steps in terms of Chapter 13 of the MFMA; and
    - (iv) Alert the council and the MEC for local government in the province to those problems.
- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

### **Budget Implementation**

69.

- (1) The accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure-
  - (a) that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan; and
  - (b) that revenue and expenditure are properly monitored.
- (2) When necessary, the accounting officer must prepare an adjustments budget and submit it to the mayor for consideration and tabling in the municipal council.
- (3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor-
  - (a) A draft service delivery and budget implementation plan for the budget year; and
  - (b) drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.

## **SECTION 80 COMMITTEES**

The uMngeni Municipal Council has resolved to establish the following section 80 committees:-

### **Management Cluster Committee**

Portfolio:

- Finance;
- Institutional;
- Legal;
- Human Resources;
- Customer Care Matters;
- Ward Committees;
- Public Participation;
- Internal Audit;
- Risk Management; and
- Performance Management.

### **Technical Cluster Committee**

Portfolio:

- Provision of Electricity;
- Public Works;
- EPWP;
- Storm water Management;
- Town Planning and Building Control;
- Integrated Development Planning (IDP);
- Integrated Human Settlements;
- Waste Management;
- Roads; and
- Parks and Horticulture.

### **Social & Economic Development Cluster Committee**

Portfolio:

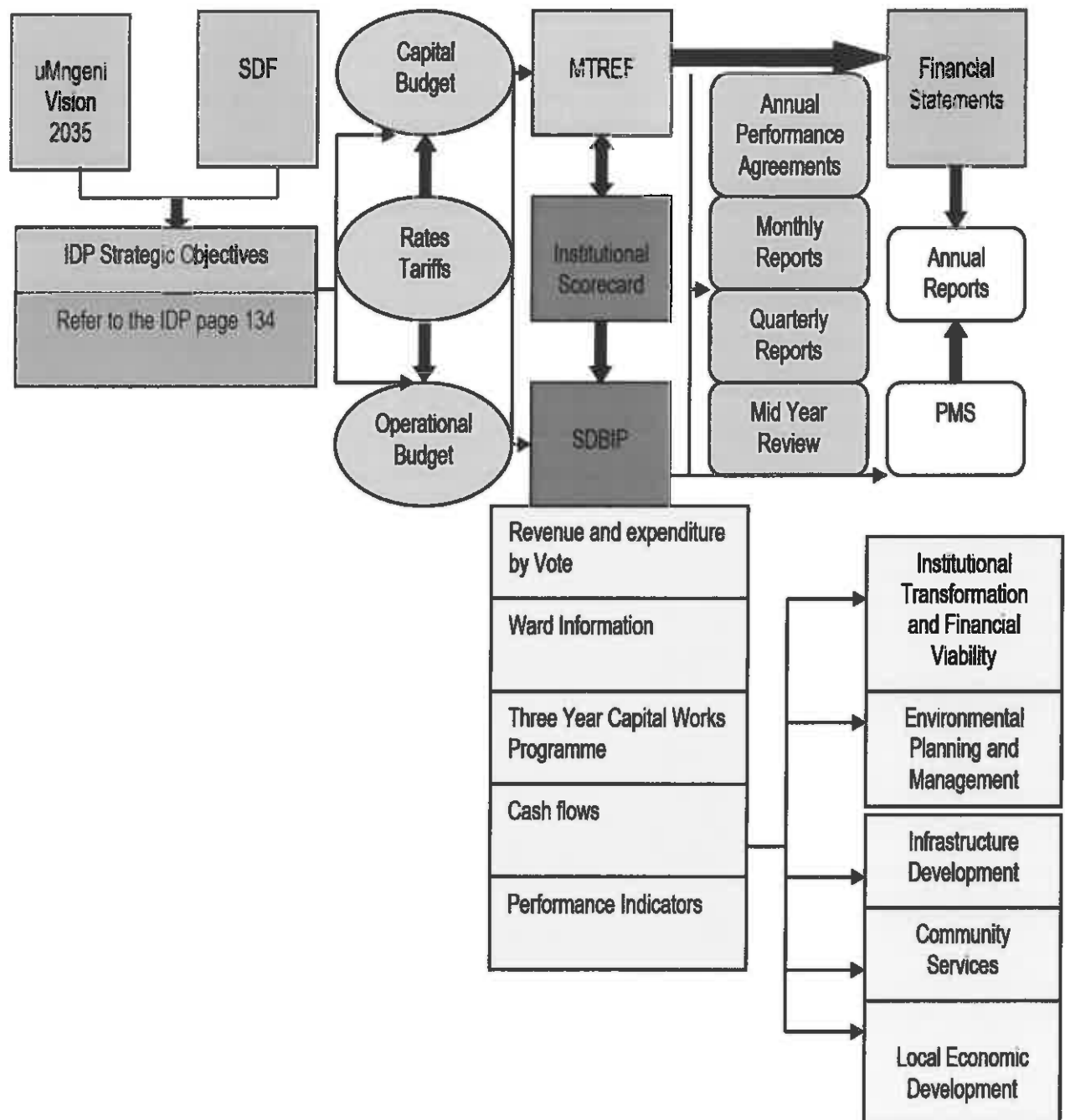
- Local Economic Development (LED);
- Environmental Management;
- Traffic;
- Licensing;
- Law Enforcement;
- Libraries;
- Arts, Culture and Museum;

- Tourism;
- Sport and Recreation;
- Special Programmes (Youth, Gender, Disabled and Women); and
- Disaster Management.

## SDBIP PLACEMENT

### Placement

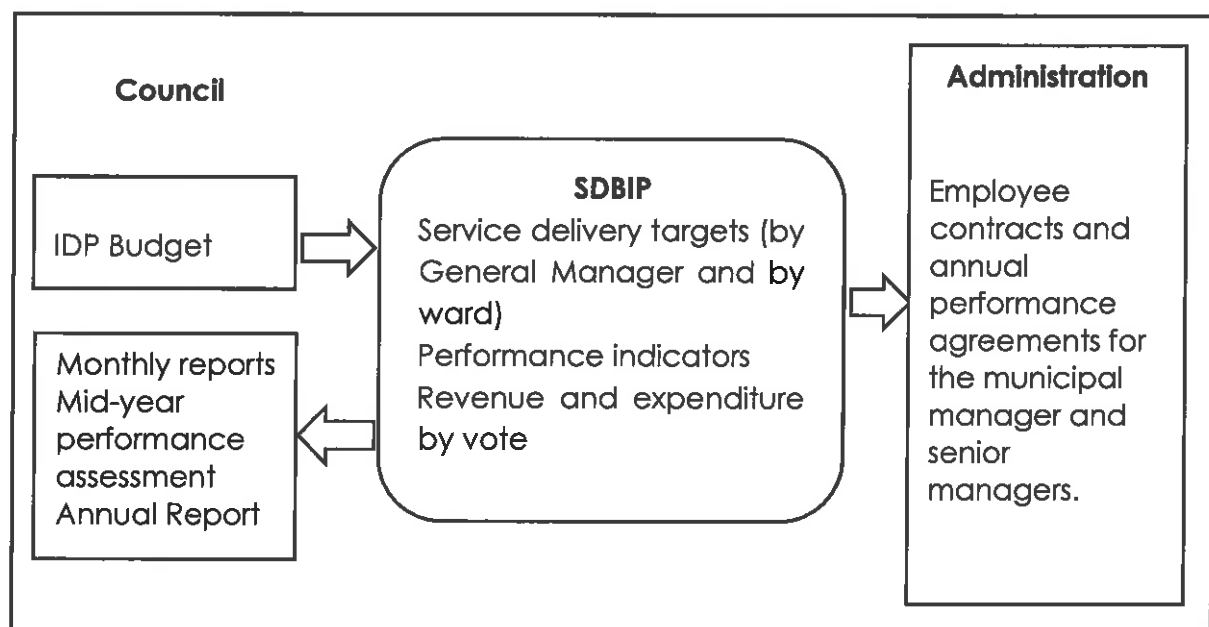
**Diagram 1: SDBIP within the Municipality**



## Service Delivery Budget Implementation Plan (SDBIP)

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA. While the budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end of-year targets and implementing the budget. (See Diagram 2).

**Diagram 2: The SDBIP Contract**



Source: Adapted from MFMA Circular 13: Service Delivery Budget Implementation Plan

### Process

#### Adoption of the Service Delivery and Budget Implementation Plan

In terms of Section 53(1)(c)(ii) of the MFMA the Service Delivery and Budget Implementation Plan must be approved by the Mayor within 28 days after the final approval of the budget. The Municipal budget was approved by Council on the **29 May 2019; 28 days** thereafter falls on the **26 June 2019**. The SDBIP was approved by the Mayor on **26 June 2019** to ensure implementation at the beginning of **2019/2020 financial year**.

## Contents

The SDBIP must contain monthly projections of income and expenditure and quarterly projections of measurable performance objectives.

## Requirements

The SDBIP is essentially a business plan and is an integral part of the financial planning process. Although its approval is required after the budget, its preparation occurs in tandem with the budget process. The SDBIP is the connection between the strategic plan, IDP, budget and management performance agreements, and includes detailed information on how the budget will be implemented, by means of forecast cash flows and service delivery targets and performance indicators.

## Linkages

It is essential that the municipality responds to the current government policy framework. Hence the linkage between the National Key Performance Areas, the Provincial Growth and Development Strategy, the IDP goals of uMngeni Municipality and the strategic objectives. The Municipality has developed 6 IDP goals and strategic objectives which are aligned to the 7 provincial goals as contained in the PGDS and also aligned to the National Key Performance Areas. Table 1 below reflect on the linkages of the KPA's, KZN PGDS with the IDP Goals.

**Table 1: KPAs, PGDS Goals and IDP Goals**

KEY PERFORMANCE AREAS	PGDS GOALS	IDP GOALS
Cross Cutting	Spatial Equity Environmental Sustainability	Spatial planning and environmental sustainability
Municipal Transformation and Organisational Development	Human Resource Development	Human resource development and management
Basic Service Delivery and Infrastructure Development	Strategic Infrastructure	Promote human settlement and infrastructure development
Local Economic and Social Development	Job Creation Human and Community Development	Transformation of the main economic sectors
Municipal financial viability and management	Governance and Policy	Financially sound and sustainable municipality
Good Governance and Public Participation	Governance and Policy	Good corporate governance

Table 2 below provides an outline of the reviewed municipal goals and strategic objectives that are linked to the 6 Key Performance Areas. uMngeni Municipality's IDP strategic objectives act as the linkage between the IDP and the SDBIP.

**Table 2: KPAs, IDP Goals and Objectives and Strategic Focus Areas**

KPA 1 - Municipal Transformation and Organisational Development		
IDP GOAL	OBJECTIVE	STRATEGIC FOCUS AREA
1.1 Human resource development and management	1.1.1 To create a conducive working environment for all employees	1.1.1.1 Strengthening the internal bargaining structure
		1.1.1.2 Enhance and maintain good labour relations between employees and employer
		1.1.1.3 Implementation of EAP programmes to support the wellbeing of employees
	1.1.2 Promote employment equity	1.1.2.1 Compliance and monitoring of the Employment Equity Plan
	1.1.3 Enhance human resource management	1.1.3.1 Review of the human resource development strategy
		1.1.3.2 Review and implementation of the skills development plan in line with municipal priorities
		1.1.3.3 Institutionalise the Batho Pele principles in order to achieve customer satisfaction
	1.1.4 Utilisation of information technology for effective service delivery	1.1.3.4 Enhance youth development services
		1.1.4.1 Review and implementation of the IT Governance Framework
		1.1.4.2 Increase stability and availability of ICT services
KPA 2 - Basic Service Delivery and Infrastructure		
IDP GOAL	OBJECTIVE	STRATEGIC FOCUS AREA
1.2 Integrated human settlements and strategic infrastructure	1.2.1 Provision of quality housing	1.2.1.1 Eradicate informal settlements and housing backlogs
	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan
		1.2.2.2 Provision of public transport infrastructure facilities
	1.2.3 Access to electricity supply	1.2.3.1 Provision of electricity supply to all households and businesses



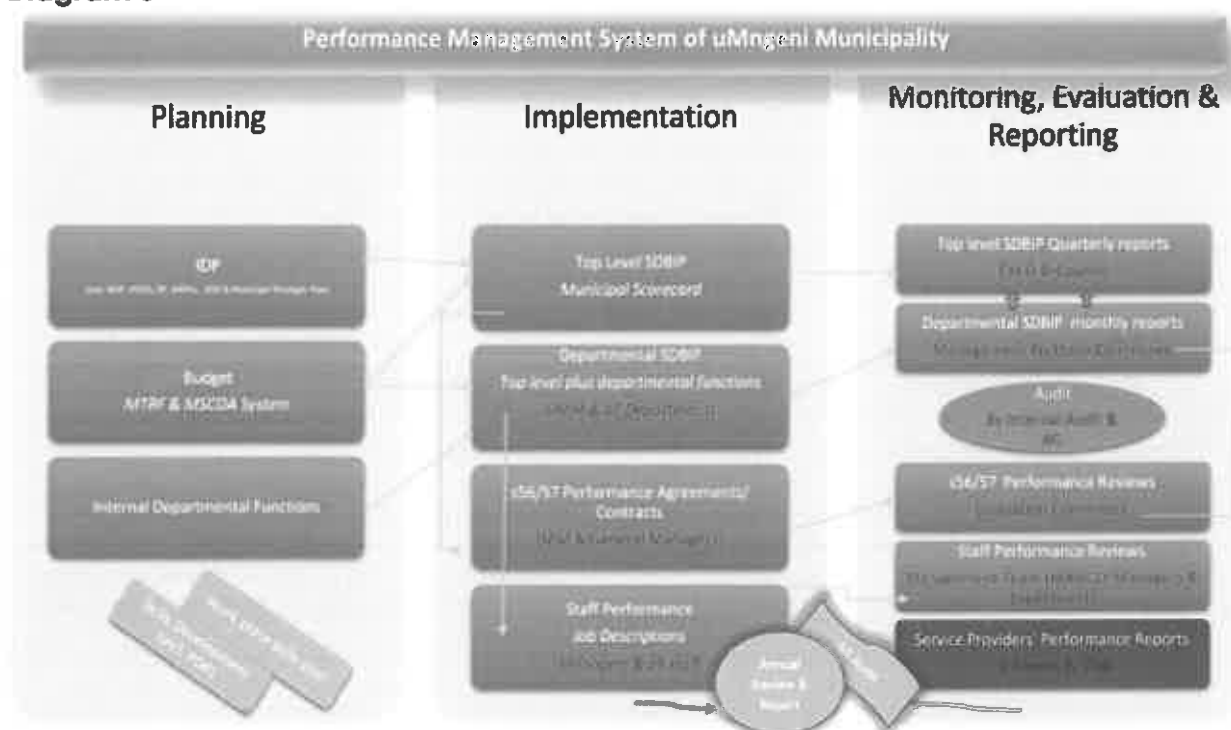
	1.2.4 Solid waste management	1.2.4.1 Develop and implement an integrated waste management plan
	1.2.5 Management of municipal parks and gardens	1.2.5.1 Develop and maintain sports and recreational facilities 1.2.5.2 Maintenance of all municipal open spaces
	<b>KPA 3 – Local Economic Development</b>	
<b>IDP GOAL</b> <b>1.3 Job creation</b>	<b>OBJECTIVE</b> 1.3.1 Increase employment and entrepreneurial opportunities  1.3.2 Inclusive socio-economic development	<b>STRATEGIC FOCUS AREA</b> 1.3.1.1 Promotion of business and industrial investment 1.3.1.2 Forge public-private partnerships for local economic development 1.3.1.3 Support further development of the tourism sector 1.3.2.1 Support the growth of SMMEs 1.3.2.2 Support emerging farmers whilst promoting diversification in the agricultural sector 1.3.2.3 Promote and support the informal and township economy 1.3.2.4 Facilitation of business expansion and retention 1.3.2.5 Continuous review and implementation of the LED Strategy
	<b>KPA 4 – Financial Viability and Management</b>	
<b>IDP GOAL</b> <b>1.4 Financially sound and sustainable municipality</b>	<b>OBJECTIVE</b> 1.4.1 Compliance with financial legislation and policies	<b>STRATEGIC FOCUS AREA</b> 1.4.1.1 Provide for strategic budgeting in line with IDP priorities 1.4.1.2 Develop transparent processes in the procurement of goods and services 1.4.1.3 Obtain a credible audit outcome by the Auditor-General 1.4.1.4 Facilitate support to indigent residents of the municipality

	1.4.2 Increase and enhance revenue collection	1.4.2.1 Develop and implement a revenue enhancement strategy 1.4.2.2 Rates and electricity bills must be accurate in order to ensure timeous payment by residents 1.4.2.3 Collect all debt on debtors timeously 1.4.2.4 Identify and implement diversified revenue streams
	1.4.3 Improve asset management	1.4.3.1 Continuous implementation and monitoring of the asset management policy 1.4.3.2 Compile and frequently review the asset register in line with GRAP 1.4.3.3 Development and implementation of an efficient and effective fleet management system 1.4.3.4 Develop, maintain and upgrade municipal community facilities
<b>KPA 5 – Good Governance and Public Participation</b>		
<b>IDP GOAL</b>	<b>OBJECTIVE</b>	<b>STRATEGIC FOCUS AREA</b>
<b>1.5 Good corporate governance</b>	1.5.1 Adherence with all legislative mandates	1.5.1.1 Develop and review a credible and implementable integrated development plan 1.5.1.2 Ensure the functioning of all council committees 1.5.1.3 Provide support to all council oversight committees 1.5.1.4 Review and implement all applicable municipal policies and by-laws
	1.5.2 Promote participatory governance and multi-stakeholder engagements	1.5.2.1 Implementation and monitoring of the municipal communication strategy 1.5.2.2 Ensure participation in all relevant IGR structures 1.5.2.3 Encourage all our social partners to participate in municipal affairs

	1.5.3 Effective organisational performance management system	1.5.2.4 Support and implement applicable national, provincial and district initiatives 1.5.3.1 Review and implementation of the Performance Management Framework
<b>KPA 6 – Cross Cutting</b>		
<b>IDP GOAL</b>	<b>OBJECTIVE</b>	<b>STRATEGIC FOCUS AREA</b>
<b>1.6 Spatial planning and environmental sustainability</b>	1.6.1 Ensure integrated development and spatial planning	1.6.1.1 Develop and review the municipal spatial development framework 1.6.1.2 Identify and develop local settlement plans in both urban and rural areas
	1.6.2 Regulation of land use management	1.6.2.1 Implementation of the municipal SPLUMA By-laws 1.6.2.2 Provision of support to Tribal Authority on land use management
	1.6.3 Conservation and management of natural resources	1.6.3.1 Protection of wetlands and water courses 1.6.3.2 Protection of biodiversity 1.6.3.3 Develop and comply with a strategic environmental assessment
	1.6.4 Disaster Management	1.6.4.1 Annually review and implement Disaster Management Plan as per legislative provisions

## Performance Management System (PMS)

**Diagram 3**



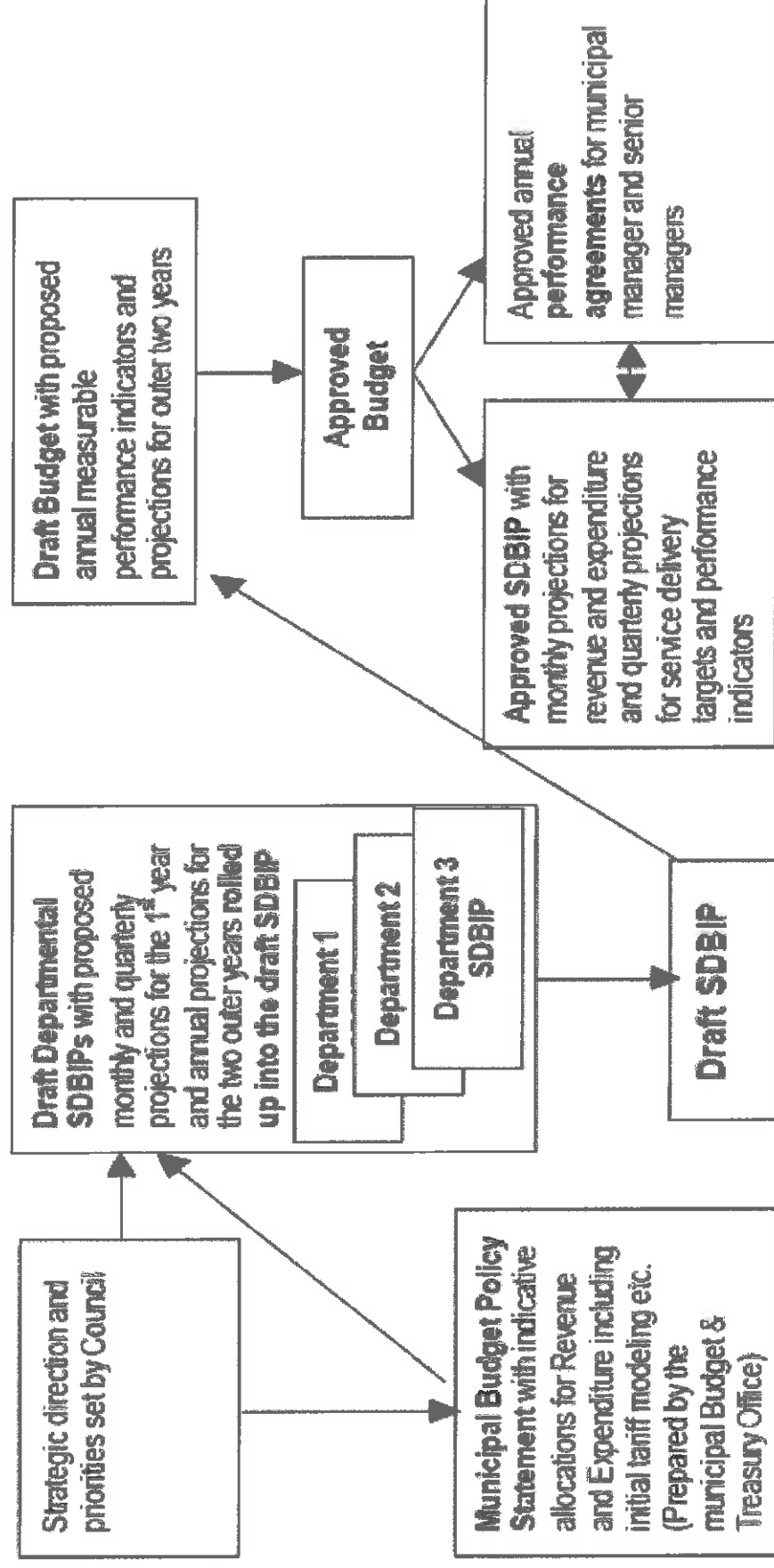
*Performance Management System of uMngeni Municipality- Developed by the Performance Management Unit in May 2017*

The SDBIP is utilised as the basis of Councils Performance Management System (PMS) and as such prescribes to the following principles:

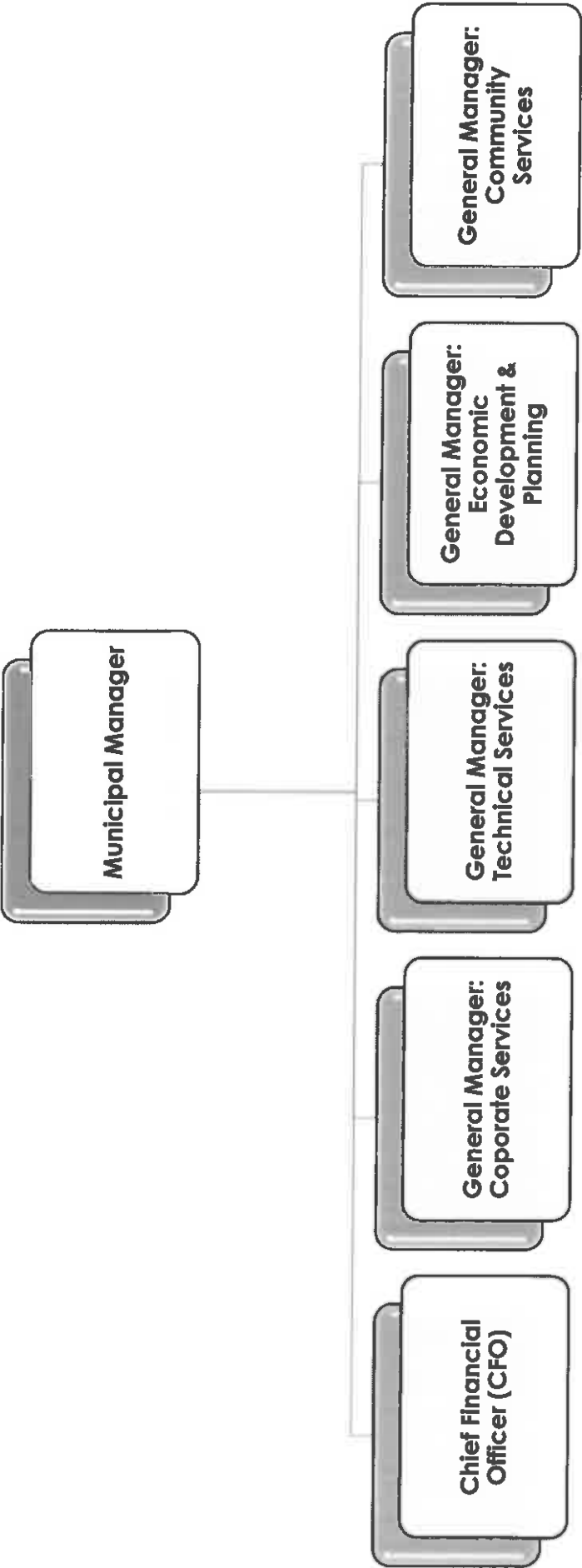
- Facilitates strategy (IDP) deployment throughout the municipality and align the organisation in executing its strategic objectives – Vision, mission and IDP into clear measurable outcomes;
- Tool for assessing, managing, and improving the overall health and success of business processes and systems;
- Create an organisational performance culture (culture of best practices);
- Provide early warning signals;
- Promote accountability;
- Develop open and constructive relationship between customers, leadership and employees;
- Encourage reward for good performance;
- Manage and improve poor performance;
- Link performance to skills development and career planning, therefore encourage learning and growth;
- Replace existing assessment models with a consistent approach to performance measurement and management;
- Sustainable improvements in Service Delivery; and
- Comply with legislative framework.

## SDBIP APPROVAL PROCESS

### Process for preparing and approving the SDBIP



**ORGANISATIONAL STRUCTURE: TOP LEVEL**



## **SENIOR MANAGEMENT FUNCTIONS, ROLES AND RESPONSIBILITIES AND CONTACT DETAILS**

### **MUNICIPAL MANAGER**

The roles and responsibilities of the Municipal Manager are comprehensively set out in section 55 of the Municipal Systems Act. The responsibility of the Municipal Manager as Accounting Officer is set out in Chapter 8 of the Municipal Finance Management Act, No. 56 of 2003. The above roles are exercised through seven departments each headed by a General Manager who reports directly to the Municipal Manager. The Municipal Manager position is currently filled by Ms. T Cibane.

#### **Contact Details**

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### **GENERAL MANAGER: CORPORATE SERVICES**

The Corporate Services Department consists of six sections, i.e. Legal Services, Administration, Human Resources, Operations, Committee Services, Registry and Property Management. Corporate Services is the secretariat of Council and supports the legislative and executive functions of Council. The General Manager position is currently filled by Mr S Buthelezi.

#### **Contact Details**

Telephone: 033 239 9210

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### **CHIEF FINANCIAL OFFICER**

The Finance Department manages the financial affairs of the Council to ensure the optimum use of all Council assets. In essence, it is the protector and custodian of the public purse as it levies taxes and charges on the public, collects the taxes and charges from the public and administers the expenditure of those taxes and charges on goods, services and assets on behalf of the public. The Department is split into five separate sections as follows: Budget & Treasury Office, Billing, Credit Control & Debt Collection, Expenditure and Supply Chain Management. The Chief Financial Officer position is Mr S Gwala.

#### **Contact Details**

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### **GENERAL MANAGER: ECONOMIC & DEVELOPMENT PLANNING**

This Department is responsible for planning and development which includes the co-ordination of the Integrated Development Plan, designing of the future development of the municipality, especially concerned with using land and resources to their best advantage and preserving the character of the architecture. The General Manager: Planning and Development is Mr. S.G. Simpson.

#### **Contact Details**

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### **GENERAL MANAGER: COMMUNITY SERVICES**

This Department's primary responsibility is disaster management, traffic, and licensing, housing, libraries, museums, sports development, law enforcement and Indigents. The General Manager: Community Services is Mr B. Mpanza.

#### **Contact Details**

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### **GENERAL MANAGER: TECHNICAL SERVICES**

The Technical Services Department consists of the Engineers Department. The Department's primary responsibility is the provision and maintenance of infrastructure. The priority of the Department is to ensure that in the long term infrastructure can accommodate the growth of the area and that planning of all infrastructure projects is done according to the Integrated Development Plan (IDP). Low-cost housing features strongly in the municipality's commitment to service delivery.

The General Manager: Vacant

#### **Contact Details**

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## **ORGANISATIONAL SCORECARD**

In an effort to reduce the amount of performance indicators at the executive level the top level PI's have been grouped in an Institutional Scorecard. The scorecard is the primary focus of performance delivery within the municipality and forms the basis of the General Manager's performance agreements as well as their performance indicators. The scorecard has been aligned with National KPA's and the Municipal KPA (IDP strategic objectives) and The Presidency's 12 national outcomes.

Departmental SDBIP's are for operational function and are included under the various departments and been assigned to individuals and will form part of their performance agreements for 2019/2020. The organizational scorecard related to implementation of the IDP Plan below is attached as annexure 1 to this document. This scorecard measures implementation of all IDP projects stated below, Legislated KPIs and Departmental Functions (some not in IDP/Budget), Back to Basics KPIs and Legislated KPIs.

Below is the table of IDP projects, followed by the financial plan as per the MTREF budget adopted by Council on 29 May 2019.

# UMNGENI MUNICIPALITY – IDP CAPITAL AND OPERATIONAL INVESTMENT PLAN

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-2.1 Emaromeni Road	Upgrading: Storm water Infrastructure	8	3,000	3,000	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-2.2 Tshabalala Jones, Booth & Lombard Streets	Upgrading: Storm water Infrastructure	9	2,000	0	2,000	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-2.3 6 <sup>th</sup> & 10 <sup>th</sup> Street Japan	Upgrading: Storm water Infrastructure	9	2,000	0	2,000	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-2.3 Ekuthuleni Road	Upgrading: Storm water Infrastructure	10	3,000	3,000	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-2.4 Nogwaja and 23 <sup>rd</sup> Korea Roads	Upgrading: Storm water Infrastructure	11	3,000	0	0	3,000	MIG
1.2 Integrated human settlements	1.2.2 Provision of quality transport,	1.2.2.1 Develop, review and implement a roads	CIP17/21-2.5 Fuze Road	Upgrading: Storm water Infrastructure	12	2,500	0	2,500	0	MIG

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
and strategic infrastructure	roads and storm-water infrastructure	and storm-water management and maintenance plan								
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-4.1 Joe Sithole Road	Upgrading: Roads Infrastructure: Roads	3	3,500	0	3,500	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-4.2 Field Road	Upgrading: Roads Infrastructure: Roads	3	3,000	0	3,000	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-4.3 Burns Wick, Russel and Rivers Roads	Upgrading: Roads Infrastructure: Roads	4	5,500	0	0	5,500	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.5 Management of municipal parks and gardens	1.2.5.2 Maintenance of all municipal open spaces	CIP17/21-4.4 Curries Post cemetery Fencing and Toilets	Community Assets : Sport and Recreation Facilities : Outdoor Facilities	5	R2,000	2,000	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-5 - Rural Access Roads	Upgrading: Roads Infrastructure: Roads	5,6	6,000	0	0	0	uMngeni LM
1.2 Integrated human settlements	1.2.2 Provision of quality transport,	1.2.2.1 Develop, review and implement a roads	CIP17/21-8 Mare Street Walkway	Upgrading: Roads	5	500	500	0	0	uMngeni LM

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
and strategic infrastructure	roads and storm-water infrastructure	and storm-water management and maintenance plan		Infrastructure: Roads						
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-9 - Pedestrian sidewalks	Upgrading : Roads Infrastructure : Roads	2	500	0	0	0	uMngeni LM
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-10 - Emandleni Sportsfield	Community Assets : Sport and Recreation Facilities : Outdoor Facilities	6	3,000	0	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.3 Access to electricity supply	1.2.3.1 Provision of electricity supply to all households and businesses	CIP17/21-12 - Upgrade MV Greendale to Patterson	Upgrading : Electrical Infrastructure : MV Networks	2.5	18,000	0	0	0	uMngeni LM
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-13 - Emashingeni Community Hall	Community Assets : Community Facilities : Halls	8	5,105	0	0	0	MIG
1.4 Financially sound and sustainable municipality	1.2.3 Access to electricity supply	1.2.3.1 Provision of electricity supply to all households and businesses	CIP17/21-14 - Provision of Street Lighting	New : Electrical Infrastructure : Electrical Infrastructure	All wards	8,866	1,415	1,500	2,000	INEP
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-17 - Mandela Capture Site access road and storm water and parking	New : Roads Infrastructure : Roads Infrastructure	9	10,500	0	0	0	uMngeni LM, TIKZN as possible funder
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-19 - Bus Shelters (precast)	Community Assets : Community	10	200	0	0	0	uMngeni LM

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
				Facilities : Taxi Rank						
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-20 - Nottingham Community Hall	Community Assets : Community Facilities : Halls	3	3,000	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-21 - Hilton Avenue traffic flow improvements refuge lanes and intersections	Upgrading : Roads Infrastructure : Road Structures	6	10,000	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-22 - Cedara Housing roads and storm water Phase 1,2,3	New : Roads Infrastructure : Roads Infrastructure	7	17,500	0	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.2 Provision of public transport infrastructure facilities storm-water management and maintenance plan	CIP17/21-23 - uMngeni Bridge Widening	New : Roads Infrastructure : Roads Infrastructure	2	Cost to be determined	-	-	-	Funding source to be identified after completion of business plan
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-24 - N3 corridor link over uMngeni river from Main street to Somme street	New : Roads Infrastructure : Roads Infrastructure	1,2,5	80,000	0	0	0	Funding source to be identified after completion of business plan
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.2 Provision of public transport infrastructure facilities	CIP17/21-25 - Nottingham Road Commuter Facility	New : Roads Infrastructure : Roads Infrastructure	3	2,000	0	0	0	MIG

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-26 - Link Road from Baron Road to D292 resurfacing	Upgrading: Roads Infrastructure: Roads	12	11,000	0	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-27 - Symonds Street extension	New : Roads Infrastructure : Roads Infrastructure	2	4,500	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-28 - Buchanan Road extension	Upgrading: Roads Infrastructure: Roads	2	1,500	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-29 - Currys Post to Mount West tar road	New : Roads Infrastructure : Roads Infrastructure	4	20,000	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-30 - Howick West and KwaMevana pedestrian bridge	New : Roads Infrastructure : Roads Infrastructure	1,2	6,500	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-31 - Khayelisha roads and storm water construction	New : Roads Infrastructure : Roads Infrastructure	7	19,000	0	0	2,500	MIG

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
1.3 Job creation	1.3.2 Inclusive socio-economic development	1.3.2.4Facilitation of business expansion and retention	CIP17/21-32 - Howick CBD Renewal	Upgrading : Roads Infrastructure : Roads	2	30,000	0	0	0	uMngeni Municipality and external funding
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-33 - Main Street upgrade	Upgrading : Roads Infrastructure : Roads	2	7,000	0	0	0	uMngeni LM
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-37 - Lions River B2 Intersection Access Road	New : Roads Infrastructure : Roads Infrastructure	9	2,200	2,200	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.4 Solid waste management	1.2.4.1 Develop and implement an integrated waste management plan	CIP17/21-38 - Currys Post Garden Refuse Transfer Station	Community Assets : Sport and Recreation Facilities : Outdoor Facilities	4	4,500	0	0	0	External funding
1.2 Integrated human settlements and strategic infrastructure	1.2.4 Solid waste management	1.2.4.1 Develop and implement an integrated waste management plan	CIP17/21-39 - Currys Post landfill site weigh bridge	Community Assets : Sport and Recreation Facilities : Outdoor Facilities	4	350	0	0	0	uMngeni LM
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-41 - uMngeni Sports and Multipurpose Centre	Community Assets : Sport and Recreation Facilities : Indoor Facilities	12	7,500	0	0	0	Funding source to be identified after completion of business plan
1.4 Financially sound and	1.4.3 Improve asset management	1.4.3.3Development and implementation of an efficient and	CIP17/21-42 - Vehicle, plant and equipment		N/A	5,200	0	0	0	uMngeni LM

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
sustainable municipality		effective fleet management system								
1.3 Job creation	1.3.2 Inclusive socio-economic development	1.3.2.2support emerging farmers whilst promoting diversification in the agricultural sector	CIP17/21-44 – uMngeni FPSU (farmer production support unit)	Investment Properties : Non-revenue Generating : Unimproved Property	To be determined					uMngeni LM and external funding
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.2 Provision of public transport infrastructure facilities	CIP17/21-46 - Howick Taxi Rank Extension	Community Assets : Community Facilities : Taxi Ranks/Bus Terminals	12	Cost to be determined	0	0	0	lThala Bank
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-47 - Sphumelele Foot Bridge	New : Roads Infrastructure : Roads Infrastructure	1		0	0	0	KZN DOT
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-48 – Zenzani Multi-Purpose Centre	Investment Properties : Non-revenue Generating : Unimproved Property	3	9,000	0	0	9,000	MIG
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4Develop, maintain and upgrade municipal community facilities	CIP17/21-51 - Mpophomeni Stadium Reconstruction	Community Assets : Sport and Recreation Facilities	8	11,000	11,000	0	0	MIG
1.3 Job creation	1.3.2 Inclusive socio-economic development	1.3.2.3 Promote and support the informal and township economy	CIP17/21-52 - Informal Traders Complex	Investment Properties : Non-revenue Generating : Unimproved Property	11	Cost to be determined	0	0	0	Funding source to be identified



CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
1.2 Integrated human settlements and strategic infrastructure	1.2.3 Access to electricity supply	1.2.3.1 Provision of electricity supply to all households and businesses	CIP17/21-58 Shiyabazali High Mast	New : Electrical Infrastructure ; Electrical Infrastructure	1	600	600	0	0	MIG
1.1 Human resource development and management	1.1.3 Enhance human resource management	1.1.3.5 Enhance youth development services	CIP17/21-59 KwaDulela Crèche (ECD)	Investment Properties : Non-revenue Generating ; Unimproved Property	8	4,000	0	0	0	Business plan to be submitted to possible funders
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4 Develop, maintain and upgrade municipal community facilities	CIP17/21-60 Khanya Village Hall	Community Assets ; Community Facilities : Halls	7	5,000	5,000	0	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.5 Management of municipal parks and gardens	1.2.5.1 Develop and maintain sports and recreational facilities	CIP17/21-61 Multi-Purpose Centre	Investment Properties : Non-revenue Generating ; Unimproved Property	11	9,000	4,137	0	0	MIG
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4 Develop, maintain and upgrade municipal community facilities	CIP17/21-62 eMandleni Community Hall	Community Assets ; Community Facilities : Halls	6	4,400	0	4,400	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.2 Provision of quality transport, roads and storm-water infrastructure	1.2.2.1 Develop, review and implement a roads and storm-water management and maintenance plan	CIP17/21-63 Ndlovu Road	Upgrading: Storm water Infrastructure	11	2,000	0	0	2,000	MIG
1.4 Financially sound and sustainable municipality	1.2.3 Access to electricity supply	1.2.3.1 Provision of electricity supply to all households and businesses	CIP17/21-64 uMngeni Public Lighting (multi-year)	New : Electrical Infrastructure ; Electrical Infrastructure	All wards	4,500	1,500	1,500	1,500	MIG

CAPITAL INVESTMENT PLAN										
Goals	Objectives	Strategic Focus Areas	mSCOA Project ID and Name	mSCOA Project Parent	mSCOA Region (Ward)	Project Estimate (R'000)	2019/2020 (R'000)	2020/2021 (R'000)	2021/2022 (R'000)	Funding Source
1.4 Financially sound and sustainable municipality	1.4.3 Improve asset management	1.4.3.4 Develop, maintain and upgrade municipal community facilities	CIP17/21-65 Gamalethu Community Hall	Community Assets : Community Facilities : Halls		5,500	0	5,500	0	MIG
1.2 Integrated human settlements and strategic infrastructure	1.2.4 Solid waste management	1.2.4.1 Develop and implement an integrated waste management plan	CIP17/21 – 66 Green Waste	Investment Properties : Non-revenue Generating : Unimproved Property		8,000	0	0	0	To be determined
1.3 Job creation	1.3.2 Inclusive socio-economic development	1.3.2.3 Promote and support the informal and township economy	CIP17/21-1 - Informal Traders Stalls Replacement	Investment Properties : Non-revenue Generating : Unimproved Property	1,2,10,12	400	400	0	0	uMngeni LM

**CONSOLIDATED OVERVIEW OF THE 2019/2020 BUDGET**

<b>DETAILS</b>	<b>Adjustment Budget 2018/2019</b>	<b>Budget Year 2019/2020</b>	<b>Budget Year 2020/2021</b>	<b>Budget Year 2021/2022</b>
Total Operating Revenue	R394 347 499	R419 525 956	R440 974 432	R473 098 127
Total Operating Expenditure	R394 164 490	R419 454 837	R439 438 101	R469 512 551
Surplus/deficit for the year	R183 009	R71 119	R1 536 331	R3 585 576
Total Capital Expenditure	R44 842 258	R40 172 058	R30 062 428	R31 662 404

KZN222 uMngeni - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source												
Property rates	2		154,860	162,511	176,700	199,346	199,880	199,880	126,632	206,376	217,520	229,266
Service charges - electricity revenue	2		56,672	61,887	63,056	84,353	89,712	89,712	61,675	101,005	106,460	112,209
Service charges - water revenue	2		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2		5,815	6,273	6,717	6,187	6,187	6,187	5,996	6,472	6,876	7,190
Rental of facilities and equipment			701	757	704	802	802	802	644	1,074	1,132	1,193
Interest earned - external investments			3,634	2,234	1,928	2,459	1,609	1,609	1,571	1,692	1,784	1,880
Interest earned - outstanding debtors			1,715	1,942	-	-	-	-	-	9,962	10,500	11,067
Dividends received			-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits			16,444	62,236	11,050	13,919	9,914	9,914	6,410	468	493	519
Licences and permits			3,206	3,495	3,612	3,866	4,568	4,568	3,088	4,858	5,120	5,397
Agency services			-	-	-	-	-	-	-	-	-	-
Transfers and subsidies			53,692	61,197	65,775	66,873	76,749	76,749	62,520	82,664	86,727	98,888
Other revenue	2		3,703	5,741	5,111	5,994	4,927	4,927	3,109	4,955	5,192	5,489
Gains on disposal of PPE			-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)			300,442	368,274	334,652	383,818	394,347	394,347	271,645	419,526	441,804	473,098
Expenditure By Type												
Employee related costs	2		87,437	89,805	104,142	109,745	113,965	113,965	86,205	120,969	128,053	137,045
Remuneration of councillors			7,237	7,369	8,914	9,517	9,071	9,071	7,239	9,542	10,058	10,601
Debt impairment	3		25,991	48,069	16,668	9,878	9,878	9,878	398	10,431	10,964	11,588
Depreciation & asset impairment	2		42,805	42,063	45,090	32,340	32,340	32,340	-	34,021	35,858	37,796
Finance charges			3,442	4,154	2,635	5,697	5,697	5,697	3,320	5,993	6,316	6,657
Bulk purchases	2		83,792	97,795	104,708	110,422	110,422	110,422	78,574	123,187	129,839	136,851
Other materials	8		-	-	-	1,332	1,390	1,390	753	1,457	1,422	1,499
Contracted services			13,469	13,831	22,938	67,006	67,192	67,192	49,412	68,053	69,551	77,574
Transfers and subsidies			8,788	10,912	5,981	2,410	2,410	2,410	1,662	2,895	3,051	3,216
Other expenditure	4, 5		67,445	78,676	73,151	43,262	41,800	41,800	4,937	42,907	44,295	46,687
Loss on disposal of PPE			-	-	-	-	-	-	-	-	-	-
Total Expenditure			340,404	392,664	384,228	391,688	394,164	394,164	232,501	419,455	439,438	469,513
Surplus/(Deficit)												
			(39,962)	(24,390)	(49,576)	(7,790)	183	183	39,143	71	2,366	3,586
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			17,440	26,047	33,438	8,000	38,288	38,288	22,858	32,337	22,922	24,410
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	6		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions			(22,522)	1,658	(16,138)	210	38,471	38,471	62,002	32,408	25,288	27,996
Taxation			-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation			(22,522)	1,658	(16,138)	210	38,471	38,471	62,002	32,408	25,288	27,996
Attributable to minorities			-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality			(22,522)	1,658	(16,138)	210	38,471	38,471	62,002	32,408	25,288	27,996
Share of surplus/ (deficit) of associate	7		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year			(22,522)	1,658	(16,138)	210	38,471	38,471	62,002	32,408	25,288	27,996

KZN222 uMngeni - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands																
Revenue By Source																
Property rates		17,198	17,198	17,198	17,198	17,198	17,198	17,198	17,198	17,198	17,198	17,198	17,198	206,376	217,520	228,266
Service charges - electricity revenue		8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,417	101,005	106,460	112,208
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		539	539	539	539	539	539	539	539	539	539	539	539	6,472	6,876	7,190
Rental of facilities and equipment		90	90	90	90	90	90	90	90	90	90	90	90	1,074	1,132	1,193
Interest earned - external investments		141	141	141	141	141	141	141	141	141	141	141	141	1,692	1,784	1,880
Interest earned - outstanding debtors		830	830	830	830	830	830	830	830	830	830	830	830	9,962	10,500	11,067
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		39	39	39	39	39	39	39	39	39	39	39	39	468	493	519
Licences and permits		405	405	405	405	405	405	405	405	405	405	405	405	4,858	5,129	5,397
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		6,889	6,889	6,889	6,889	6,889	6,889	6,889	6,889	6,889	6,889	6,889	6,889	82,664	86,727	90,888
Other revenue		413	413	413	413	413	413	413	413	413	413	413	413	4,955	5,192	5,480
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (including capital transfers and contributions)		34,969	34,969	34,969	34,969	34,969	34,969	34,969	34,969	34,969	34,969	34,969	34,969	419,526	441,804	473,868
Expenditure By Type																
Employee related costs		10,081	10,081	10,081	10,081	10,081	10,081	10,081	10,081	10,081	10,081	10,081	10,081	120,969	128,063	137,045
Remuneration of councillors		795	795	795	795	795	795	795	795	795	795	795	795	9,542	10,058	10,601
Debt impairment		869	869	869	869	869	869	869	869	869	869	869	869	10,431	10,994	11,588
Depreciation & asset impairment		2,835	2,835	2,835	2,835	2,835	2,835	2,835	2,835	2,835	2,835	2,835	2,835	34,021	35,858	37,795
Finance charges		499	499	499	499	499	499	499	499	499	499	499	499	5,993	6,316	6,657
Bulk purchases		10,266	10,266	10,266	10,266	10,266	10,266	10,266	10,266	10,266	10,266	10,266	10,266	123,187	129,839	136,851
Other materials		121	121	121	121	121	121	121	121	121	121	121	121	1,457	1,422	1,489
Contracted services		5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	68,053	69,531	71,574
Transfers and subsidies		241	241	241	241	241	241	241	241	241	241	241	241	2,895	3,061	3,216
Other expenditure		3,576	3,576	3,576	3,576	3,576	3,576	3,576	3,576	3,576	3,576	3,576	3,576	42,907	44,295	46,887
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,957	419,465	439,438	469,513
Surplus/(Deficit)																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	-	-	-	-	-	-	-	-	32,337	32,337	22,922	24,410
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		2,695	2,695	2,695	2,695	2,695	2,695	2,695	2,695	2,695	2,695	2,695	(29,642)	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,699	32,408	25,288	27,996
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,699	32,408	25,288	27,996

KZN222 uMngeni - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		223,367	237,338	202,098	264,634	263,878	263,878	273,373	289,143	307,092
Executive and council		178,543	212,734	177,353	46,542	46,334	46,334	50,814	55,715	61,154
Finance and administration		44,824	24,604	24,745	218,092	217,544	217,544	222,559	233,428	245,937
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		3,901	3,406	34,563	8,706	4,802	4,802	5,000	5,283	5,559
Community and social services		3,896	3,405	32,111	4,262	4,310	4,310	4,536	4,774	5,043
Sport and recreation	5	1	1	1	6	53	53	3	3	4
Public safety	-	-	2,451	4,438	438	438	438	461	466	512
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		12,779	66,501	37,029	5,329	45,448	45,448	43,505	33,021	37,585
Planning and development	471	11,015	13,650	1,466	18,240	18,240	18,240	4,614	3,778	6,499
Road transport	12,307	55,486	23,379	3,862	27,208	27,208	27,208	38,892	29,243	31,086
Environmental protection	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		77,836	87,076	94,398	113,347	118,706	118,706	129,978	137,292	147,265
Energy sources	65,816	73,898	79,233	100,776	106,135	106,135	106,135	116,392	122,614	131,510
Water management	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-
Waste management	12,019	13,178	15,165	12,571	12,571	12,571	12,571	13,586	14,678	15,754
Other	4	-	-	2	-	-	-	8	8	8
<b>Total Revenue - Functional</b>	<b>2</b>	<b>317,882</b>	<b>394,322</b>	<b>368,090</b>	<b>392,016</b>	<b>432,834</b>	<b>432,834</b>	<b>451,863</b>	<b>464,726</b>	<b>497,508</b>
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		152,814	145,497	155,581	155,833	157,114	157,114	164,191	171,831	182,381
Executive and council	52,716	42,482	35,258	45,893	42,783	42,783	42,783	43,743	46,278	48,962
Finance and administration	98,914	101,859	118,776	108,129	112,578	112,578	112,578	118,582	123,564	131,300
Internal audit	1,183	1,156	1,547	1,811	1,753	1,753	1,753	1,866	1,988	2,119
<i>Community and public safety</i>		17,163	16,924	16,899	29,553	30,019	30,019	31,862	33,810	35,958
Community and social services	9,006	6,883	7,687	8,568	9,812	9,812	9,812	10,423	11,030	11,694
Sport and recreation	7,349	9,023	8,108	9,482	10,138	10,138	10,138	10,730	11,374	12,116
Public safety	-	-	-	10,371	8,549	8,549	8,549	9,094	9,688	10,320
Housing	808	1,018	1,103	1,133	1,520	1,520	1,520	1,615	1,718	1,828
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		45,827	80,650	43,829	32,097	33,643	33,643	36,666	37,262	42,013
Planning and development	10,130	11,002	11,612	13,732	15,644	15,644	15,644	16,177	15,930	19,515
Road transport	35,697	69,648	32,217	18,365	17,999	17,999	17,999	20,489	21,272	22,496
Environmental protection	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		124,596	149,588	167,920	174,119	173,383	173,543	186,219	195,990	208,586
Energy sources	101,871	120,886	132,214	141,389	140,814	140,814	140,814	152,746	160,531	171,023
Water management	-	-	-	-	-	-	-	-	-	-
Waste water management	2,279	2,414	3,172	2,853	3,088	3,088	3,088	3,286	3,501	3,730
Waste management	20,446	26,289	32,534	29,877	29,480	29,480	29,640	30,187	31,959	33,833
Other	4	5	6	-	7	7	7	517	545	574
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>340,404</b>	<b>392,664</b>	<b>384,228</b>	<b>391,608</b>	<b>394,164</b>	<b>394,164</b>	<b>419,455</b>	<b>439,438</b>	<b>468,513</b>
<b>Surplus/(Deficit) for the year</b>		<b>(22,522)</b>	<b>1,658</b>	<b>(16,138)</b>	<b>408</b>	<b>38,669</b>	<b>38,669</b>	<b>32,408</b>	<b>25,288</b>	<b>27,996</b>

KZN222 uMngeni - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional																
Governance and administration		22,781	22,781	22,781	22,781	22,781	22,781	22,781	22,781	22,781	22,781	22,781	22,781	273,373	289,143	307,082
Executive and council		4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	50,814	55,715	61,154
Finance and administration		10,547	10,547	10,547	10,547	10,547	10,547	10,547	10,547	10,547	10,547	10,547	10,547	222,559	233,428	245,937
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		417	417	417	417	417	417	417	417	417	417	417	417	5,006	5,283	5,558
Community and social services		378	378	378	378	378	378	378	378	378	378	378	378	4,536	4,774	5,043
Sport and recreation		0	0	0	0	0	0	0	0	0	0	0	0	3	3	4
Public safety		38	38	38	38	38	38	38	38	38	38	38	38	461	486	512
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3,625	3,625	3,625	3,625	3,625	3,625	3,625	3,625	3,625	3,625	3,625	3,625	43,905	33,021	37,585
Planning and development		384	384	384	384	384	384	384	384	384	384	384	384	4,614	3,778	6,469
Road transport		3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	38,882	28,243	31,086
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		10,831	10,831	10,831	10,831	10,831	10,831	10,831	10,831	10,831	10,831	10,831	10,831	129,978	137,282	147,265
Energy sources		9,689	9,689	9,689	9,689	9,689	9,689	9,689	9,689	9,689	9,689	9,689	9,689	116,382	122,614	131,510
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	13,586	14,678	15,754
Other		1	1	1	1	1	1	1	1	1	1	1	1	8	8	8
Total Revenue - Functional		37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	481,883	484,726	487,588
Expenditure - Functional																
Governance and administration		13,682	13,682	13,682	13,682	13,682	13,682	13,682	13,682	13,682	13,682	13,682	13,684	164,191	171,831	182,381
Executive and council		3,645	3,645	3,645	3,645	3,645	3,645	3,645	3,645	3,645	3,645	3,645	3,646	43,743	46,278	48,862
Finance and administration		9,882	9,882	9,882	9,882	9,882	9,882	9,882	9,882	9,882	9,882	9,882	9,883	118,582	123,584	131,300
Internal audit		155	155	155	155	155	155	155	155	155	155	155	156	1,866	1,888	2,119
Community and public safety		2,655	2,655	2,655	2,655	2,655	2,655	2,655	2,655	2,655	2,655	2,655	2,656	31,862	38,810	36,958
Community and social services		869	869	869	869	869	869	869	869	869	869	869	869	10,423	11,030	11,894
Sport and recreation		894	894	894	894	894	894	894	894	894	894	894	894	10,730	11,374	12,116
Public safety		758	758	758	758	758	758	758	758	758	758	758	758	9,094	9,688	10,329
Housing		135	135	135	135	135	135	135	135	135	135	135	135	1,615	1,718	1,828
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3,055	3,055	3,055	3,055	3,055	3,055	3,055	3,055	3,055	3,055	3,055	3,056	36,866	37,262	42,013
Planning and development		1,348	1,348	1,348	1,348	1,348	1,348	1,348	1,348	1,348	1,348	1,348	1,348	16,177	15,980	16,515
Road transport		1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,708	28,488	21,272	22,488
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		15,518	15,518	15,518	15,518	15,518	15,518	15,518	15,518	15,518	15,518	15,518	15,519	186,219	195,989	208,586
Energy sources		12,729	12,729	12,729	12,729	12,729	12,729	12,729	12,729	12,729	12,729	12,729	12,729	152,746	160,531	171,023
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		274	274	274	274	274	274	274	274	274	274	274	274	3,286	3,501	3,730
Waste management		2,516	2,516	2,516	2,516	2,516	2,516	2,516	2,516	2,516	2,516	2,516	2,516	30,187	31,969	33,833
Other		43	43	43	43	43	43	43	43	43	43	43	43	517	545	574
Total Expenditure - Functional		34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,957	418,485	438,438	469,513
Surplus/(Deficit) before assoc.		2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,698	32,408	25,288	27,996
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,698	32,408	25,288	27,996

KZN222 uMngeni - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Revenue by Vote	1									
Vote 1 - Executive and Council		178,543	212,734	195,809	254,961	255,287	255,287	267,152	283,735	301,488
Vote 2 - Finance		23,281	4,333	4,507	5,105	4,022	4,022	4,139	4,267	4,401
Vote 3 - Corporate Services		959	973	991	1,248	1,248	1,248	1,313	1,384	1,459
Vote 4 - Planning Services		471	11,015	13,673	3,807	20,582	20,582	4,621	3,786	6,508
Vote 5 - Community Services		15,965	58,707	35,760	12,273	9,011	9,011	9,481	9,986	10,537
Vote 6 - Technical Services		98,682	106,560	117,351	114,423	142,485	142,485	165,157	161,588	173,116
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	317,882	394,322	368,090	391,818	432,638	432,638	451,863	464,728	487,508
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		53,899	43,638	36,805	47,704	44,536	44,536	45,609	48,267	51,081
Vote 2 - Finance		63,929	63,564	68,177	55,036	57,438	57,438	64,265	67,371	70,653
Vote 3 - Corporate Services		24,301	26,169	30,704	34,515	35,975	35,975	35,637	36,571	38,901
Vote 4 - Planning Services		10,135	11,008	11,616	20,058	15,626	15,626	16,668	16,507	20,060
Vote 5 - Community Services		31,841	69,682	31,213	33,178	33,608	33,608	35,690	37,887	40,318
Vote 6 - Technical Services		156,300	178,593	205,713	201,116	206,982	206,982	221,585	232,735	247,489
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	340,404	392,664	394,228	391,608	394,164	394,164	419,455	438,438	469,513
Surplus/(Deficit) for the year	2	(22,522)	1,658	(16,138)	210	38,471	38,471	32,408	25,288	27,995



KZN222 uMhlangeni - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand																
Revenue by Vote																
Vote 1 - Executive and Council		22,263	22,263	22,263	22,263	22,263	22,263	22,263	22,263	22,263	22,263	22,263	22,263	267,162	263,735	301,486
Vote 2 - Finance		345	345	345	345	345	345	345	345	345	345	345	345	4,139	4,267	4,461
Vote 3 - Corporate Services		109	109	109	109	109	109	109	109	109	109	109	109	1,313	1,384	1,469
Vote 4 - Planning Services		385	385	385	385	385	385	385	385	385	385	385	385	4,621	3,786	6,508
Vote 5 - Community Services		790	790	790	790	790	790	790	790	790	790	790	790	9,481	9,966	10,537
Vote 6 - Technical Services		13,763	13,763	13,763	13,763	13,763	13,763	13,763	13,763	13,763	13,763	13,763	13,763	165,157	161,588	173,116
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	37,655	451,863	464,726	487,596
Expenditure by Vote to be appropriated																
Vote 1 - Executive and Council		3,801	3,801	3,801	3,801	3,801	3,801	3,801	3,801	3,801	3,801	3,801	3,801	45,609	48,267	51,081
Vote 2 - Finance		5,355	5,355	5,355	5,355	5,355	5,355	5,355	5,355	5,355	5,355	5,355	5,355	64,265	67,371	70,653
Vote 3 - Corporate Services		2,970	2,970	2,970	2,970	2,970	2,970	2,970	2,970	2,970	2,970	2,970	2,970	35,637	36,671	39,901
Vote 4 - Planning Services		1,389	1,389	1,389	1,389	1,389	1,389	1,389	1,389	1,389	1,389	1,389	1,389	16,668	16,587	20,060
Vote 5 - Community Services		2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	35,680	37,887	40,318
Vote 6 - Technical Services		18,465	18,465	18,465	18,465	18,465	18,465	18,465	18,465	18,465	18,465	18,465	18,465	221,585	232,735	247,469
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,954	34,957	418,455	439,438	463,513
Surplus/(Deficit) before assoc.		2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,698	32,408	25,288	27,996
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,701	2,698	32,408	25,288	27,996

KZN222 uMngeni - Table AS Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1										
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - Executive and Council		30	5,063	60,393	269	169	169	95	178	187	197
Vote 2 - Finance		113	187	300	314	314	314	915	330	347	365
Vote 3 - Corporate Services		-	-	-	329	229	229	-	241	253	267
Vote 4 - Planning Services		9,934	14,684	89	128	128	128	-	135	142	149
Vote 5 - Community Services		791	956	238	280	180	180	-	11,189	199	209
Vote 6 - Technical Services		8,142	21,655	28,398	23,181	23,181	23,181	7,958	1,962	23,934	16,475
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	19,010	42,545	89,418	24,500	24,200	24,200	8,968	14,035	25,062	17,662
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	13,137	-	9,000
Vote 4 - Planning Services		-	-	-	-	15,642	15,642	-	-	-	-
Vote 5 - Community Services		-	-	-	10,000	5,000	5,000	2,646	5,000	5,000	5,000
Vote 6 - Technical Services		-	-	-	-	-	-	-	8,000	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		-	-	-	10,000	20,642	20,642	2,646	26,137	5,000	14,000
<b>Total Capital Expenditure - Vote</b>		19,010	42,545	89,418	34,500	44,842	44,842	11,614	40,172	30,062	31,662
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		143	5,250	60,694	912	712	712	231	749	788	829
Executive and council		30	5,063	60,393	269	169	169	-	178	187	197
Finance and administration		113	187	300	643	543	543	231	571	600	632
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	956	238	10,280	5,180	5,180	-	31,326	5,199	14,209
Community and social services		-	956	238	280	180	180	-	15,326	199	9,209
Sport and recreation		-	-	-	-	-	-	-	11,000	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	10,000	5,000	5,000	-	5,000	5,000	5,000
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		17,481	35,991	28,388	11,009	26,651	26,651	11,245	5,581	21,823	14,332
Planning and development		9,934	14,684	89	128	15,770	15,770	3,287	135	142	149
Road transport		6,757	21,307	28,299	10,881	10,881	10,881	7,958	5,447	21,681	14,183
Environmental protection		791	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	12,300	12,300	12,300	138	2,516	2,253	2,292
Energy sources		-	-	-	300	300	300	-	1,716	2,253	2,292
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	12,000	12,000	12,000	138	-	-	-
Waste management		-	-	-	-	-	-	-	800	-	-
<b>Other</b>		1,386	347	99	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	19,010	42,545	89,418	34,500	44,842	44,842	11,614	40,172	30,062	31,662
<b>Funded by:</b>											
National Government		6,852	15,866	23,379	22,646	22,646	22,646	7,958	32,337	22,922	24,410
Provincial Government		-	-	10,181	-	15,642	15,642	3,287	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	6,852	15,866	33,560	22,646	38,288	38,288	11,245	32,337	22,922	24,410
Public contributions & donations	5	-	-	18,643	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		12,158	26,679	37,214	11,854	6,554	6,554	369	7,835	7,141	7,252
<b>Total Capital Funding</b>	7	19,010	42,545	89,418	34,500	44,842	44,842	11,614	40,172	30,062	31,662

KZN222 uMngeni - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - Executive and Council		15	15	15	15	15	15	15	15	15	15	15	15	178	187	197
Vote 2 - Finance		27	27	27	27	27	27	27	27	27	27	27	27	330	347	365
Vote 3 - Corporate Services		20	20	20	20	20	20	20	20	20	20	20	20	241	253	267
Vote 4 - Planning Services		11	11	11	11	11	11	11	11	11	11	11	11	135	142	148
Vote 5 - Community Services		932	932	932	932	932	932	932	932	932	932	932	932	11,189	199	209
Vote 6 - Technical Services		164	164	164	164	164	164	164	164	164	164	164	164	1,962	23,934	16,475
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	14,895	25,062	17,662
Single-year expenditure to be appropriated																
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	13,137	-	9,000
Vote 4 - Planning Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		417	417	417	417	417	417	417	417	417	417	417	417	5,000	5,000	5,000
Vote 6 - Technical Services		667	667	667	667	667	667	667	667	667	667	667	667	8,000	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	26,137	5,000	14,000
Total Capital Expenditure	2	3,348	3,348	3,348	3,348	3,348	3,348	3,348	3,348	3,348	3,348	3,348	3,348	40,172	30,062	31,662

**KZN222 uMngeni - Supporting Table SA36 Detailed capital budget**

R thousand		2019/20 Medium Term Revenue & Expenditure Framework					2019/20 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Type	Asset Class	Asset Sub-Class	Ward Location	Budget Year 2018/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:									
List all capital projects grouped by Function									
Roads	Emashingeni	CIP17/21-13	New	Roads Infrastructure	Roads	5	-	5,000	
Roads	Khayelisha Roads and storm water construction	CIP17/21-31	New	Roads Infrastructure	Roads	7	-		2,500
Property Services	Khanye Village Hall	CIP17/21-60	New	Roads Infrastructure	Halls	7	5,000		
Property Services	Multi-Purpose Centre	CIP17/21-61	New	Community Facilities	Centres	11	4,137		9,000
Roads	eMandleni Community Hall	CIP17/21-62	New	Roads Infrastructure	Roads	6	4,000		
Roads	uMngeni Public Lighting	CIP17/21-64	New	Roads Infrastructure	Roads	All Wards	1,000	1,500	1,500
Property Services	Gamaletu Community Hall	CIP17/21-65	New	Roads Infrastructure	Halls	4		5,500	
Roads	Joe Sithole Road	CIP17/21-4.1	New	Roads Infrastructure	Roads	3		3,500	
Roads	Field Road	CIP17/21-4.2	New	Roads Infrastructure	Roads	3		3,000	
Roads	Bums Wick, Russel and Rivers Roads	CIP17/21-4.3	New	Roads Infrastructure	Roads	4			5,500
Cemetery	Curries Post Cemetery Fencing and Toilets	CIP17/21-4.4	New	Community Facilities	meteries/Cremat	5	2,000		
Roads	Emaromeni Road	CIP17/21-2.1	New	Roads Infrastructure	Roads	8			3,000
Roads	Tshabalala Jones, Booth and Lambard Streets	CIP17/21-2	New	Roads Infrastructure	Roads	9			2,910
Sport & Recreation	Mpophomeni Sportfield	CIP17/21-51	Upgrading	Sport and Recreation Facilities	Outdoor Facilities	9	11,000	-	-
Roads	Ekuthuleni Road	CIP17/21-2.3	New	Roads Infrastructure	Roads	10	3,000		
Other	Other	other	New		Unspecified		10,035	11,562	7,252
Parent Capital expenditure							40,172	30,062	31,662
Entities:									
List all capital projects grouped by Entity									
Entity A									
Water project A									
Entity B									
Electricity project B									
Entity Capital expenditure							-	-	-
Total Capital expenditure							40,172	30,062	31,662

## **ANNEXURE 1: ORGANISATIONAL SCORECARD 2018/2019 - 2020/2021 MTREF**